



UNIVERSITY of ALASKA
ANCHORAGE



October 14, 2021

Distinguished Faculty and Students of the Public Administration Department, National University of Mongolia.

On behalf of the Public Administration Department, University of Alaska, Anchorage, I send you greetings and best wishes as you commemorate the 10th anniversary of the Department.

You have accomplished many great deeds in such a short time. The education and training provided by you over these past ten years has, without a doubt, resulted in more effective governance and service delivery to the citizens of Mongolia. Additionally, the ongoing academic research you provide has advanced the theory and practice of public administration. Furthermore, your continued public engagement has broadened the knowledge and practice of public administration, especially among those employed in Mongolia's civil service.

As we know, the profession of public administration is fundamental to a just, equitable and fair society. Moreover, the design and implementation of efficient and effective public polices and services is essential to civil society. The work you have undertaken over the past decade has made significant contributions to such improvements in Mongolia and throughout the international community. Your hard work and dedication are recognized and most welcomed. It is our honor to be a partner with you through our cooperative agreement; we look forward to continuing and expanding our relationship.

In closing, we extend our heartfelt joy to all of you as you celebrate this significant and historic milestone. May the future bring all of you and the Department continued accomplishments in the practice and theory of public administration.

With Best Wishes to All,

A handwritten signature in blue ink, appearing to read 'John Duffy'.

John Duffy
Prof. Dr. Dr. h.c.
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